



**INTERNATIONAL CIVIL AVIATION ORGANIZATION
South American Regional Office**

**FOURTH VIRTUAL MEETING OF CIVIL AVIATION GENERAL
DIRECTORS OF THE SOUTH AMERICAN REGION ON THE
RESPONSE TO COVID-19**

REPORT

(11 December 2020)

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HISTORY OF THE MEETING

ii-1 PLACE AND DURATION OF THE MEETING

The Fourth Virtual Meeting of Civil Aviation General Directors of the South American Region on the Response to COVID-19 was carried out on 11 December 2020, at 09.30hs.

ii-2 MESSAGE OF ICAO SECRETARY GENERAL, DR. FANG LIU

Dr. Fang Liu, ICAO Secretary General, expressed her appreciation to Mr. Fabio Rabbani, Regional Director of the South American Office, for convening this last virtual meeting.

She highlighted the message of the Secretariat and of ICAO Council on the International Day of Civil Aviation and the importance of innovation for the recovery of the sector. She also mentioned the message of the UN Secretary General, Mr. Antonio Guterres, regarding the importance of air transport in the global response and recovery in front of COVID-19 pandemic.

Dr. Liu recalled the impact of COVID-19 in States' traffic, and stressed the progress of the States in its recovery in all the regions of the world. She emphasized how the SAM Region worked in the SAM Strategic Framework and all the related activities.

Dr. Liu highlighted the results of the work of the Council with the CART Phase II, and the new document 10152 with new analysis tools available for the States. She indicated the importance of how these measures should be sufficiently flexible to incorporate airport security and safety measures. She mentioned the multi-sectoral cooperation work being developed by CAPSCA and the establishment of the health corridors (PHC), which have proved to be a favorable measures to increase public's confidence and which implementation is highly recommended for some destinations in SAM.

She also mentioned that these tasks involve joint efforts between ICAO, the industry and the States, especially with public health authorities. She highlighted how communication has been identified as an important role in this recovery, as well as interregional alignment, factors that will be key in the recovery of the entire SAM Region.

ii-3 OPENING OF THE VIRTUAL MEETING

Mr. Fabio Rabbani, SAM Office Regional Director, thanked the Secretary General for attending the meeting and for her opening remarks to the participants. He summarized the need for us to adopt measures, such as innovation, communication between States and with the health authorities and flexibility to leave no permanent marks on the sector. The Regional Director of the SAM Office then gave the floor to the Directors General of Civil Aviation of the SAM Region

Venezuela

The President of the INAC of the Bolivarian Republic of Venezuela, M/G Juan Manuel Teixeira Díaz, highlighted the measures that his State has carried out to reduce the transmission of the virus and the decision of the gradual reopening to and from several international destinations since November, following the biosecurity protocols prepared by the Aeronautical Authority. He indicated his concern about how some passengers, in spite of demanding tests for entry to the country (PCR with 48 hours), are tested

upon arrival (free of charge) with many positive results. He indicated the challenges that impose the use of the tests to continue looking for alternatives that make air transport safer for passengers and crews. The President of INAC indicated that, upon departure, the State requires a test to be applied to passengers by the National Health Institute (not by private entities) whose result is certified by a QR code in force for 24 hours.

Colombia

The Director General of Civil Aviation of Colombia, Dr. Juan Carlos Salazar, began his intervention by acknowledging the work of ICAO and the States through the CART and the implementation work that ICAO has been doing. He stressed that this crisis should state the challenge of reviewing the strategic objectives of the Organization (ICAO), to migrate from a current focus more than any technical (safe, orderly, efficient and environmentally friendly transport), to re-establish the objective more towards the *economic development of air transport* in the midst of this situation. The call made by Colombia can be reviewed with a focus on connectivity, competitiveness of the services and market recovery.

Argentina

The Administrator of ANAC Argentina, Lic. Paola Tamburelli, highlighted the work of the Region and Argentina in raising awareness of other sectors related to the response to the pandemic (migration, health, customs) and emphasized how the technical contributions allow this dialogue. She indicated the important logistical challenge to be discussed on vaccine distribution. She highlighted the need to continue working on the recovery of traffic with the new health and migratory measures, which makes even more important the international exchange provided in these forums. They agree with the approach indicated by Colombia about transcending the technical approach to focus on the need that aviation now has in this new situation.

Chile

The Director of the DGCA of Chile, General of Aviation Victor Villalobos, began his speech saying goodbye to his colleagues for his departure as Director General next Monday, 14 December, and introducing the Air Brig. Gen. (A) Raul Jorquera Conrads, as the new Director General and Com. Group (A) Arnaldo Passalacqua Perez, as the new Planning Director. He indicated the commitment of the DGCA of Chile to continue working with the ICAO team. He emphasized that Chile has opened its borders and they are observing the consequences this has brought. He acknowledged and thanked the contribution that all the Directors of the Region have made to the management of the Director of the DGCA of Chile.

Brazil

The Director-President of ANAC Brazil, Mr. Juliano Noman, highlighted the coordination and leadership of ICAO in the regional recovery processes. He highlighted how the Brazilian travel public has seen the work of the measures applied to aviation and how this has impacted on the recovery.

Bolivia

The Executive Director of the DGCA of Bolivia, Gen. Air Force Celier Arispe Rosas, began by greeting the Secretariat and the States, highlighting his return to the leadership of the DGCA of Bolivia a few days ago. He indicated how Bolivia has worked hard in areas such as FAL and following the recommendations of CART Phases I and II and the document "Take-off". Regarding coordination, he emphasized the coordination between health and aviation authorities. He indicated how the ICAO guidelines have helped the Bolivian civil aviation to have a leadership in the response. He highlighted the

Bolivian initiative to present in the future a working paper on standardization, which will allow for an appropriate opening of the borders.

ICAO Secretariat

The Secretary General, Dr. Fang Liu, acknowledged the support and joint work with ICAO by SAM States in response to the pandemic. She took this opportunity to thank all States for all the support, since this will be the last meeting of the SAM Directors in which she will participate as ICAO's Secretary General and wished everyone success in the new year.

Guyana

The Director of the Guyana Civil Aviation Authority, Lt. Col. Egbert Field, highlighted the impact of the pandemic on aviation not only in the Region, but also in Guyana. He indicated we depend on aviation for the transportation of passengers, goods and services in the country and commented on the reduction in the capacity of their aviation system and how they lost approximately 95% of international traffic and, therefore, the impact on incomes. He also commented on the test use measures in Guyana and how their use has been successful.

Uruguay

The National Director of the DINACIA of Uruguay, Brig. Gen. (Av.) Gaetano Battagliese, indicated that ICAO's contribution was essential to mature the response work of Uruguayan aviation. He expressed that Uruguay had been one of the most restrictive countries for entry into the country. Thus, he indicated the investment in technology and in the certification of Montevideo airport with the *Airport Health Accreditation* (ACI) and the incorporation of testing centers and future vaccination at the airport.

Paraguay

The President of DINAC Paraguay, Mr. Félix Masao Kanazawa, commented that when he took office it was also the closure of the airport by the pandemic, so he highlighted all the support of ICAO and its Regional Office to carry out the recovery. He also emphasized the joint work with Uruguay to create the "bubble" project between both States to facilitate air traffic. He highlighted ICAO's contribution with the CART Phases I and II to support the recovery of the airline industry. He commented that the recovery also greatly depends on the confidence of the traveling public, and therefore the value of ICAO guides in such a return of trust. He called on governments to be able to work together to harmonize measures to boost traffic.

Perú

On behalf of DGCA Peru, Mr. Donald Castillo highlighted the point of view of Peru's experience, as they are now working on training another type of passenger, a more responsible and disciplined passenger, identifying greater areas for improvement such as punctuality. He stressed the joint work with the industry, working together to raise awareness among passengers. He announced the opening of flights of more than 8 hours from and to Peru, which would open flights to Europe, following the commitment go ahead.

ICAO NACC Regional Office

The Director of ICAO NACC Regional Office, Mr. Melvin Cintron, thanked for the invitation and highlighted the collaboration between the offices and the role of the Secretary General in facilitating this work. He emphasized that he believes that both regions are in the best position to bring back the level of tourism, business and aviation, with joint work and leadership.

ii-4 CLOSURE OF THE VIRTUAL MEETING

After finalizing the agenda items, the SAM Office Regional Director thanked the participation of the general directors and all the participants. He presented a summary of proposed conclusions. The detail of these conclusions is presented in section ii-8 of this part of the report.

Finally, the Regional Director recognized the work of Mr. Juan de Mata (soon to retire), from EASA, for all the support and dedication to the efforts of the Regional Office and the SRVSOP. On behalf of EASA, Mr. Jose Luis Penedo del Rio, reaffirmed his support and commented on EASA recommendations in response to the COVID, and suggested that the Meeting to include an agenda item on this issue in the next meeting. The Meeting took note.

ii-5 WORKING LANGUAGES

The working languages of the Meeting and of its documentation were Spanish and English.

ii-6 AGENDA

The following agenda was adopted:

- Agenda Item 1: Review of the status of the Region and of CRRIC activities and SAM Strategic Framework in response to COVID-19**
- Agenda Item 2: New challenges faced regarding risk management and the application of cross-border mitigating measures in response to COVID-19**
- Agenda Item 3: Logistics and distribution of COVID-19 vaccines in SAM States**
- Agenda Item 3: Other matters**

ii-7 ATTENDANCE

The Virtual Meeting was attended by thirteen States of the SAM Region, one State of the NAM/CAR Region, as well as seven international organizations and one aircraft manufacturer, totalizing 89 participants. La lista de participantes figura en la página iii.1.

ii-8

LIST OF CONCLUSIONS

RVDGAC/04/01: Actions of SAM States in respect of CART II (WP02)	That the SAM States conduct an assessment of the new recommendations of the CART in its Phase II (including the new edition of the document "Take-off" and related documents) and inform ICAO (to the SAM office and through the CRRIC) on the implementation of those measures.
RVDGAC/04/02: Safety risks mitigation (WP04)	That the SAM Civil Aviation Authorities: a) Support their technical areas for the development and implementation of the necessary measures to mitigate safety risks in the current crisis. b) Require service providers to present risk mitigation plans that ensure a safe return to normal air operations.
RVDGAC/03/03: Assessment from the States regarding vaccines distribution (WP06)	That the SAM Civil Aviation Authorities assess in their States the preparedness for vaccines distribution and proactively identify the necessary actions for their logistic support, as far as they are concerned.
RVDGAC/04/04: Safety in organizational processes (WP07)	a) That the SRVSOP supports the safety guidelines in the processes of reorganization, restructuring, merger or acquisition of the organizations when so required by Member States. b) Urge States and the SRVSOP to address issues related to the sustainability of safety culture in the midst of change management.

LIST OF PARTICIPANTS**ARGENTINA**

1. Paola Tamburelli
2. Florencia Dovichi
3. Romina Minotti
4. Gabriela Logatto
5. Natalia Olivera

BOLIVIA

6. Celier Arispe Rosas
7. German Rosas Cossio
8. Javier Garcia Soruco
9. Francisco Santiago Pergolesi
10. Alejandra Cortéz

BRAZIL

11. Juliano Alcántara Noman
12. Astor Neto
13. Diego José Pereira da Silva
14. Antonio Augusto Rosa Salles

CHILE

15. Víctor Villalobos

COLOMBIA

16. Juan Carlos Salazar
17. Mauricio Ramírez
18. Arnaud Penent D'izarn Benavides
19. Rolando Aros
20. Francisco Ospina Ramírez
21. Jorge García Sepulveda
22. Sergio Paris
23. Jazmin Alexandra Palomino Pineda
24. Lina María Díaz
25. María Camila Díaz
26. Lina Cantillo

ECUADOR

27. Marcelo Jacome
28. Diego Castro

FRENCH WEST INDIES AND**FRENCH GUIANA**

29. Patrick Pezzetta

GUYANA

30. Egbert Field
31. Saheed Sulaman

PANAMA

32. Gustavo Pérez Morales
33. Gustavo De León
34. Milagro González
35. Icenith Arosemena

PARAGUAY

36. Félix Kanazawa Makino
37. José Luis Chávez
38. Hernán Colman
39. Yannick Fragnaud
40. Víctor Velásquez

PERU

41. Donald Castillo
42. Adolfo Medina
43. Eduardo Bazo
44. Carlos Bohorquez

UNITED STATES

45. Claudio Bartolucci
46. Norma Campos

URUGUAY

47. Gaetano Battagliese
48. Alejandro Trujillo
49. Eduardo Aguirregaray
50. Virginia Silvera

VENEZUELA

51. Juan Manuel Teixeira
52. Daniela Caraballo
53. Anira Padron
54. Lenin Sequeira

ACI-LAC

55. Rafael Echevarne

AHAC

56. José Mejía

AIRBUS

57. Andreas Kohn

ALTA

58. José Ricardo Botelho
59. Gonzalo Yelpo
60. Virginio Augusto Corrieri de Castro

CLAC

61. Jaime Binder

EASA

62. Juan de Mata Morales Lopez

63. José Luis Penedo del Río

64. Laurent Gruz

IATA

65. Peter Cerda

66. Jose Antonio Ruiz

67. Michelle Vilchez

IFALPA

68. Daniel Bianco

ICAO SECRETARIAT

69. Fang Liu

70. Jorge Vargas

71. Melvin Cintron

72. Fabio Rabbani

73. Oscar Quesada

74. Julio Siu

75. Guillermo Iovino

76. Ignacio Iglesia

77. Verónica Chávez

78. Pablo Lampariello

79. Jorge Armoa

80. Fabio Salvatierra

81. Fernando Hermoza

82. Pamela Burga

83. Leonardo Boszczowski

84. María del Pilar Ariza

85. Roberto Sosa

86. Murillo Boery

87. Doaldo Navai Junior

88. Ana María Díaz

89. Arturo Martínez

Agenda Item 1: Review of the status of the Region and of CRRIC activities and SAM Strategic Framework in response to COVID-19

1.1 Under this agenda item, the following working papers were presented:

- WP/02 – Status of the Region and of CRRIC and SAM Strategic Framework activities on the response to COVID-19, *Presented by the Secretariat*
- WP/03 - Summary of CART Phase II and associated documents, *Presented by the Secretariat*
- WP/08 - Market Recovery, Connectivity and Competitiveness as Pillars of the Strategic Plans to face the COVID-19, *Presented by Colombia*
- IP/02 - Reactivation of Air Transport Services in Colombia, *Presented by Colombia*
- IP/03 - Evolution of Air Traffic in the Region as of November/2020, *Presented by the Secretariat*

WP/02 – Status of the Region and of CRRIC and SAM Strategic Framework activities on the response to COVID-19

1.2 WP/02 provides a summary of the Status of the Region in relation to the activities of SAM Strategic Framework and the implementation activities reported on the CRRIC portal. This working paper is intended to indicate States that the activities initially proposed by SAM Strategic Group have been fully completed and a detail of this information is included in **Attachment A** to WP/02.

1.3 With regard to the CRRIC report, it should be noted that the Region has the highest report of CART's measures implementation in the world, above 90%. However, the level of implementation of CART's measures, including the three new recommendations incorporated in its Phase II, puts the Region at 78% compliance. As of 30 November 2020, only one SAM State (8% of the total) has reported the status of implementation of the new CART recommendations (recommendations 12, 13, and 14).

1.4 The working paper also indicates that ICAO headquarters Electronic Bulletin 2020/63 urges States to report their status of implementation of the new recommendations as of 8 January 2021.

1.5 Finally, WP/02 proposes a conclusion in line with that referred in HQ Bulletin, requesting States to assess the new recommendations and to report on their implementation.

1.6 The Meeting took note of the contents of the WP/02 and adopted the following conclusion:

Conclusion RVDGAC/04/01 – Actions of SAM States in respect of CART Phase 2	
<p>That: In accordance with the information provided and the new progress of CART in its Phase II, SAM States:</p> <p>a) Make an assessment of the new CART recommendations in its Phase II, including the new edition of the document “Take-off” and related documents.</p> <p>b) Inform ICAO (through the CRRIC and the Regional Office):</p> <p style="padding-left: 20px;">i. whether coordinated actions are required to be undertaken by the SAM Strategic Group;</p> <p style="padding-left: 20px;">ii. the implementation of the three additional recommendations contained in the high-level presentation document issued by the CART at the conclusion of its Phase II;</p> <p style="padding-left: 20px;">iii. the implementation of the amended guidelines contained in the second edition of the Take-off: Guidelines for Air Travel through the COVID-19 Public Health Crisis; and</p> <p>c) provide the Secretariat (ICAO SAM Regional Office) detailed, complete and updated information and guidance on the reporting of requirements and corresponding deadlines.</p>	<p>Expected Impact:</p> <p><input checked="" type="checkbox"/> Political / Global</p> <p><input type="checkbox"/> Inter-regional</p> <p><input checked="" type="checkbox"/> Economic</p> <p><input type="checkbox"/> Environmental</p> <p><input checked="" type="checkbox"/> Technical/Operational</p>
<p>Why: To ensure that decisions on mitigation measures that impact air transport in the SAM Region are made based on risk analysis and in a harmonized manner among the States, allowing for greater predictability and lower costs to the system, while ensuring flight and personal safety of the traveling public.</p>	
<p>When: 8 January 2021</p>	<p>Status:</p>
<p>Quién: <input checked="" type="checkbox"/> States <input checked="" type="checkbox"/> ICAO Secretariat <input type="checkbox"/> ICAO HQ <input type="checkbox"/> Others:</p>	

WP/03 – Publication of the second edition of the report of the Council Aviation Recovery Task Force – CART Phase II, and “Take-off: Guidance for Air Travel through the COVID-19 Public Health Crisis”

1.7 Regarding WP/03, it presents a summary of the update of CART documents, including also updates to its annex TAKE-OFF and the inclusion of the new document 10152 prepared by CAPSCA about a guidance manual on cross-border risk management measures.

1.8 It is important to emphasize that this working paper, in its section 3, presents a feedback from the last GESAM, where a brief consultation on the participants' perception to three questions was applied. The questions were aimed at measuring if the States consider that these guidelines can be useful to have a better position with regard to the health authorities (since it was identified as a challenge in several States) so that we could assess if there is a need for further harmonized actions by the States with the support of the Secretariat.

1.9 With regard to both working papers (02 and 03), Mr. Rafael Echevarne, ACI-LAC Director General, highlighted some issues about the last Annual Meeting of the ACI LAC Council and the General Assembly. At that meeting, the “Punta Cana Declaration” was signed, where airports requested States to

recognize the correspondence of measures, and that measures be simple, based on medical evidence and focused on risks. The elimination of quarantines, the adoption of measures for economic rebalancing and the introduction of technologies to improve processes was also requested.

1.10 ACI's programme *Airport Health Accreditation* (AHA) was also highlighted, indicating that the Latin American Region has the highest AHA program accreditation (41 airports) in the world. He urged countries that are not accredited to contact ACI.

WP/08 - Market Recovery, Connectivity and Competitiveness as Pillars of the Strategic Plans to face the COVID-19

1.11 WP/08 addresses market recovery and the pillars proposed to be included in the strategic plans of the Region. This working paper sets these pillars (Market Recovery, Connectivity and Competitiveness) as keys for the reactivation and recovery of the activity generated by air transport, without downplaying the conclusions on the other strategic actions.

1.12 A presentation on the internal analysis in Colombia that led to the conclusions on the necessary pillars was made.

1.13 As a suggested action, this paper proposed to consider alternatives to contribute to furthering ICAO's purpose in relation to air transport and the elements that could be developed in the Region, the concepts of market recovery, connectivity and competitiveness as pillars of the strategic plans of the States and the Region.

1.14 In this regard, the Meeting took note of the alternatives to be considered by the States and ICAO with a view to incorporating the proposed elements.

IP/02 - Reactivation of Air Transport Services in Colombia

1.15 Colombia presented IP/02, which addressed the process of reactivation of air services and the strategies to maintain the recovery of air connectivity in Colombia, showing the criteria used, and provided an updated analysis of air traffic in the Region after the beginning of COVID-19 pandemic.

1.16 This information paper also presented the challenges identified in Colombia in accordance with the new reality of the reactivation of connectivity, and ended inviting the States of the Region to establish safe air corridors, for which Colombia is willing to meet with the authorities of the countries that are considering opening their borders, and invited the States of the Region to share experiences and best practices in view of the reopening of air services.

1.17 The Meeting took note of the information and the invitation of Colombia to re-establish such connectivity with other States.

IP/03 - Evolution of Air Traffic in the Region as of November/2020

1.18 The Secretariat presented IP/03 providing an updated analysis of air traffic in the Region after the beginning of COVID-19 pandemic.

1.19 The Meeting took note of the analysis.

Agenda Item 2: New challenges faced regarding risk management and the application of cross-border mitigating measures in response to COVID-19

2.1 Under this agenda item, the following papers and presentations were displayed:

- WP/04 - Status of the CART Recommendations 3 and 12 implementation in SAM States, *Presented by the Secretariat*
- WP/07 - The value of safety in the new organisational reality generated by the pandemic, *Presented by Colombia*
- P/01 - Update on ICAO Implementation Packages (iPacks), *Presented by the Secretariat*

WP/04 - Status of the CART Recommendations 3 and 12 implementation in SAM States

2.2 The Secretariat, with the support of the SRVSOP Technical Committee, presented WP/04 on the status of implementation of Recommendations 3 and 12 of the CART in the SAM States, regarding the development of safety guidelines and the establishment of necessary measures to mitigate safety risks associated with the extensions granted to the requirements by COVID-19.

2.3 In order to implement Recommendation 3 and provide guidance to States on how to manage extensions, ICAO published quick reference guides (QRGs) related to aviation medicine (MED); personnel licensing (PEL), aircraft operations (OPS), airworthiness (AIR), dangerous goods (DG) and air navigation services (ANS). In addition, the SRVSOP developed guidance material related to ICAO QRGs through brochures, advisory circulars and procedures for inspectors' manuals.

2.4 In this regard, the SRVSOP has published nine (09) guidance brochures for Civil Aviation Authorities and thirteen (13) advisory circulars dedicated to service providers.

2.5 **Appendix D** to this working paper presented the status of SAM States regarding the update of the reporting of their differences due to the COVID-19 pandemic. In this sense, States are encouraged not to extend both basic and extended COVID-19 (CCRD) Contingency-Related Differences beyond 31 March 2021, unless circumstances determine otherwise.

2.6 The Secretariat proposed as suggested action to States to support the technical areas of their Administrations in the development and implementation of the necessary measures to mitigate safety risks; and to require service providers to submit risk mitigation plans to ensure a safe return to normal air operations.

2.7 In this regard, the Meeting took note of the information presented in WP/04 and adopted the following conclusion:

Conclusion RVDGAC/04/02 – Safety risks mitigation	
<p>That: The SAM Civil Aviation Authorities:</p> <p>a) Support their technical areas for the development and implementation of the necessary measures to mitigate safety risks in the current crisis.</p> <p>b) Require service providers to present risk mitigation plans that ensure a safe return to normal air operations.</p>	<p>Expected Impact:</p> <p><input type="checkbox"/> Political / Global</p> <p><input type="checkbox"/> Inter-regional</p> <p><input type="checkbox"/> Economic</p> <p><input type="checkbox"/> Environmental</p> <p><input checked="" type="checkbox"/> Technical/Operational</p>
<p>Why: To ensure that service providers have all the tools to manage the changes and mitigate safety risks caused by the public health crisis.</p>	
<p>When: 8 January 2021</p>	<p>Status:</p>
<p>Who: <input checked="" type="checkbox"/> States <input type="checkbox"/> ICAO Secretariat OACI <input type="checkbox"/> ICAO HQ <input type="checkbox"/> Others</p>	

WP/07 - The value of safety in the new organisational reality generated by the pandemic

2.8 Colombia presented WP/07 on the need to call the attention of the States and the SRVSOP to identify new risks related to the matter of reorganizations, restructurings, mergers and acquisitions that demand a change in business structures as a result of the pandemic, so that in this new process safety prevails and specific guidelines are issued to mitigate these risks and maintain adequate safety standards.

2.9 To achieve this adequate identification and mitigation of risks, Colombia proposes in WP/07 to urge ICAO to generate, through the SRVSOP, specific safety guidelines in the processes of reorganization, restructuring, merger or acquisition of the organizations that are part of the civil aviation systems of the SAM Region, and that ensure the continuity or transfer of certifications and the sustainability of safety pillars in the entities resulting from these processes. Also, proposes to urge the SRVSOP to expedite the issues related to standards harmonization and the recognition of multinational organizations, so as to facilitate the integration processes.

2.10 After the presentation of this working paper, the Meeting considered the approach presented to be appropriate and agreed to adopt the following conclusion:

Conclusion RVDGAC/04/04 – Safety in organizational processes	
<p>That:</p> <p>a) The SRVSOP is requested to support the safety guidelines in the processes of reorganization, restructuring, merger or acquisition of the organizations when so required by Member States.</p> <p>b) Urge States and the SRVSOP to address issues related to the sustainability of safety culture in the midst of change management.</p>	<p>Expected Impact:</p> <p><input type="checkbox"/> Political / Global</p> <p><input type="checkbox"/> Inter-regional</p> <p><input type="checkbox"/> Economic</p> <p><input type="checkbox"/> Environmental</p> <p><input checked="" type="checkbox"/> Technical/Operational</p>
<p>Why: To ensure that an appropriate identification of risks and mitigation measures is made when States carry out reorganization, restructuring, merger or acquisition processes of the organizations are made and to expedite the issues related to standards harmonization and the recognition of multinational organizations, so as to facilitate the integration processes.</p>	
<p>When: 8 January 2021</p>	<p>Status:</p>
<p>Who: <input checked="" type="checkbox"/> States <input checked="" type="checkbox"/> ICAO Secretariat OACI <input type="checkbox"/> ICAO HQ <input type="checkbox"/> Others</p>	

PPT/01 – Update on ICAO Implementation Packages (iPacks),

2.11 The ICAO Technical Cooperation Bureau made a presentation on the availability of ICAO implementation packages and the updates of these packages to States, including the new package on public health corridors - PHC.

2.12 In this regard, Bolivia commented on the importance of intensifying efforts under the guidelines of Annex 9 and the importance that the iPACK on health corridors and its complement with the iPACK on Facilitation will have.

2.13 In addition, Mr. Javier Garcia Soruco, Representative of Bolivia to ICAO, also commented on the work being done by his State to present a future working paper on a common and harmonized framework of biosecurity, safety and facilitation measures at the national level. This framework would be based on all ICAO documents available to date. He considers that the collaboration of States is essential to reach multilateral agreements to facilitate the opening by ensuring the safety of the travelling public.

2.14 The Meeting took note of the presentation of ICAO Headquarters' Technical Cooperation Bureau and the intervention of Bolivia.

Agenda Item 3: Logistics and distribution of COVID-19 vaccines in SAM States

3.1 Under this agenda item, the following papers were presented:

- WP/06 - Preparedness for the Distribution of Vaccines in the SAM States, *Presented by the Secretariat*

WP/06 - Preparedness for the Distribution of Vaccines in the SAM States

3.2 The Secretariat presented under WP/06 information on vaccine distribution and logistics mechanisms, highlighting the information provided by the Pan American Health Organization on the COVAX mechanism in the Region. The objective of the working paper is to raise awareness and identify what the role of Civil Aviation Authorities and service providers might be in this logistical challenge to respond proactively, if any intervention is necessary.

3.3 The working paper presented as priorities for the distribution:

- Infrastructure
- Storage capacity for COVID-19 vaccines and others vaccines
- Giving priority to vaccines and associated products
- Prioritise flights having restrictions for air transport
- Cold chain management during the flight and in the transit(s)

3.4 Several aspects as transport temperature, traceability, increase in demand and cargo capacity, waiting times or non-expected transits, control of documentation, among others, were also mentioned as challenges.

3.5 As suggested action, the paper proposes to assess the preparedness of the States for the distribution of vaccines and anticipate the necessary and proactive actions to face the distribution of vaccines to States.

3.6 After the presentation, the Director of Panama Civil Aviation Authority (CAA) indicated that his State offers its geographical position as a logistical point to strengthen and facilitate humanitarian assistance. He indicated that this would be achieved through the creation of a logistics platform that will facilitate the strategic coordination of human resources and equipment, as well as the reception and management and dispatch of services intended to help with the response to crisis.

3.7 The Director of the CAA emphasized that Panama has infrastructure prepared for the distribution of the vaccine at a regional level, including 1200m² of cold rooms for the preservation of medicines, in addition to the fact that Panama's logistic center can become a medicine distribution center, as it has been for the support of more than 30 States in other areas of humanitarian assistance. The complex has high connectivity, with direct access to the runway of the Panama Pacifico airport and other multimodal centers (ports and Pan American highway).

3.8 Subsequently, LACAC Secretary commented on the work carried out with LACAC States in the search for solutions to the pandemic, mentioning that the "*Memorandum on the 7th Liberty of Air Cargo*" is available to the States, which frees restrictions on cargo distribution for only one year. He expressed that this would be essential given the high demand and need to expedite the distribution of

vaccines in the Region. He added that the more the processes are simplified, the better the process will be. He indicated that they expect to subscribe the Memorandum in a LACAC meeting on 14 December.

3.9 In respect to the WP/06, IATA highlighted the great challenges that we will have and how the aviation will be the key for the distribution of the vaccines. He emphasized that IATA has been working hand in hand with ICAO, WHO, PAHO and ILO on guidelines for the effective distribution of vaccines. He took the opportunity to call on States to ensure that workers in the aviation value chain (crews, airport personnel, customs and border control officials, air traffic controllers, among others) are considered a priority for vaccination against COVID-19, once it has been applied to vulnerable groups and health personnel. IATA will send a letter to States promptly with this request.

3.10 Bolivia commented on their approach with IATA about the possible scenarios of vaccine distribution in their country and underlined that it is important that States take note not only of the capacity of their main airports, but also of the regional airports, especially the cold chain capacity. For this reason, the coordination with other industries such as the pharmaceutical industry, to guarantee this cold chain capacity was stressed, as well as the need for the facilitation committees to be architects and coordinators of these efforts.

3.11 The Meeting took note of the information presented and agreed to adopt the following conclusion:

Conclusion RVDGAC/04/03 – Assessment from the States regarding vaccines distribution	
<p>That:</p> <p>SAM Civil Aviation Authorities assess in their States the preparedness for vaccines distribution and proactively identify the necessary actions for their logistic support, as far as they are concerned.</p>	<p>Expected Impact:</p> <p><input checked="" type="checkbox"/> Political / Global <input type="checkbox"/> Inter-regional <input type="checkbox"/> Economic <input type="checkbox"/> Environmental <input checked="" type="checkbox"/> Technical/Operational</p>
<p>Why:</p> <p>So that the State is able to identify which could be the role of the Civil Aviation Authorities and service providers in this logistical challenge to respond in a proactive manner, in case any intervention is required.</p>	
<p>When:</p> <p>31 January 2021</p>	<p>Status:</p>
<p>Who: <input checked="" type="checkbox"/> States <input checked="" type="checkbox"/> ICAO Secretariat <input type="checkbox"/> ICAO HQ <input type="checkbox"/> Others:</p>	

Agenda Item 4: Other matters

4.1 Under this agenda item, no other matters were presented.